



ACRONYMS & GLOSSARY



MASTER GLOSSARY OF TERMS & ACRONYMS

A

A	
A-76	Outsourcing Study
AAFES	Army Air Force Exchange System
ADMIN	Administrative
AD&D	Accidental Death and Disability
AG/SAG	Activity Group/Sub-Activity Group
AFNAFPO	Air Force Non-appropriated Fund Procurement Office
AFRTS	Armed Forces Radio/Television Service
AIMS	Accounting & Information Management System
AIS	Annual Inspection Survey
AJV	Accrual Journal Voucher
AL	Annual Leave
ALA	Action Learning Assignment
APF	Appropriated Funds
A/P	Accounts Payable
A/R	Accounts Receivable
ASAP	As Soon As Possible
ASD	Assistant Secretary of Defense
ASN	Assistant Secretary of the Navy

В

BAM	Baseline Assessment Memorandum
BBA	Business Based Action



BEQ	Bachelors Enlisted Quarters
BFR	Basic Facility Requirement
BLR	Base Loading Report
BOD	(1) Beneficial Occupancy Date (2) Bid Opening Date(3) Board of Directors
BOM	Beginning of the Month
BOQ	Bachelor Officers Quarters
BOS	Base Operating Support
BPA	Blanket Purchase Agreement
BRAC	Base Realignment and Closure
BQ	Bachelor Quarters (Referring to both BEQs and BOQs)
BUPERS	Bureau of Naval Personnel

C

CA	Commercial Activities
CAB	Commercial Advisory Board
CAC	Common Access Card
CARE	Controlling Alcohol Risks Effectively
CASI	Cinema at Sea Initiative
СВА	Concentration Bank Account
СВС	Construction Battalion Center
CBQ	Consolidated Bachelors Quarter
ССРО	Consolidated Civilian Personnel Office (See HRO)
CDC	Child Development Center
CDP	Child Development Program



CDPA	Child Development Program Administrator
CERT	Certification
CFAS	Central Fund Accounting System
CFC	Combined Federal Campaign
CfES	Coaching for Extraordinary Service
CFMS	Command Financial Management System
CINC	Commander-In-Chief (President of the United States)
CIP	Capital Improvements Plan
СМС	(1) Command Master Chief (2) Commandant Marine Corps
СМ	Consolidated Mess
CMD	Command
CNIC	Commander, Navy Installations Command
CNO	Chief of Naval Operations
СО	Commanding Officer
COB	Close of Business
СоС	Chain-of -Command
COE	Customer Oriented Enterprise
COGS	Cost of Goods Sold
COL	Common Output Level
COLA	Cost of Living Allowance
СОМ	(1) Commissioned Officer's Mess (2) Force Commander
COMLANTFLT	Commander-Atlantic Fleet
COMPACFLT	Commander-Pacific Fleet



COMUSNAVEUR	Commander-Navy Europe
COMM	Communication
COMNAVBASE	Commander, Naval Base
COMPT	Comptroller
CONUS	Continental United States (and the District of Columbia EXCLUDES Alaska and Hawaii)
COSIT	Cycle of Service Improvement Team
СРО	Chief Petty Officer
СРОМ	Chief Petty Officers' Mess/Club
CPV	Current Property Value
CSCR	Creating Stellar Customer Relations
CSSO	Common Support Services Office (also known as Support Services Office or Business Support Services Office)
СТ	Crafts and Trades
СҮР	Child & Youth Programs

D

DAPS	Defense Automated Printing Service
DAR	Daily Activity Report
DARS	Daily Activity Report Summary
DASN	Deputy Assistant Secretary of the Navy
DCNO	Deputy Chief of Naval Operations
DEPT	Department
DET	Detachment
DFAS	Defense Finance and Accounting System



DIR	Directive or Director
DLA	Defense Logistics Agency
DOD	Department of Defense
DODI	Department of Defense Instruction
DON	Department of The Navy
DRSS-N	Defense Readiness Reporting System – Navy
DSN	Defense Switched Network
DTD	Dated
DTG	Date/Time Group

E

ECC	Employment Category Change
ECP	Energy Conservation Plan
EDF	Enlisted Dining Facility
EEO	Equal Employment Opportunity
EFA	Engineering Field Activity
EIN	Employee Identification Number
EIS	Environmental Impact Statement (see ES)
ЕМ	(1) Enlisted Club (2) Enlisted Men – Includes USA, USAF, USMC, USN, & USCG Enlisted Pay Grades E1 through E9
ENCL	Enclosure
ЕОЕ	Elements of Expense
EOM	End-of-Month
EPA	Environmental Protection Agency
ЕТА	Estimated Time of Arrival





ETD	Estimated Time of Departure
EST	(1) Estimate / Estimated (2) Eastern Standard Time
EVAL	Employee Performance Evaluation

\mathbf{F}

Functionality Assessment
Frequently Asked Question(s)
Furniture, Fixtures, and Equipment
Factor Evaluation System
Fleet & Family Readiness
Fleet and Family Support Center
Fleet and Family Support Program
Family Housing
Federal Insurance Contribution Act (Social Security Act)
First In – First Out
Employment Category (scheduled or unscheduled)
(1) Flight (2) Fleet
Financial Management
Free On Board
Family Services Center
Full Time Equivalent
Fiscal Year
For Your Information



\mathbf{G}

GAAP	Generally Accepted Accounting Principles
G&A	General & Administrative
GJV	General Journal Voucher
GAO	(1) Gross Adjusted Obligation, (2) General Accounting Office
GS	General Schedule
GSA	General Services Administration

H

НМ	Hazardous Material
НМО	Health Maintenance Organization
НРТ	Human Performance Technology
HRO	Human Resource Office

I

IAW	In Accordance With
IA	(1) Individual Agreement, (2) Individual Augmentee
IC	Individual Contributor
ICW	Interactive Courseware
ID	Identification
IG	Inspector General
INFO	Information
INST	Instruction (or simply "I" following releasing authority)
INI	Initial
INV	Inventory



IRS	Internal Revenue Service
IPT	Integrated Process Team
IRT	In Response To
ISIC	Immediate Superior In Command
ITT	Information, Tickets, and Travel

J

JAG	Judge Advocate General
JCS	Joint Chiefs of Staff
JTR	Joint Travel Regulations
JPA	(1) Job Performance Activity, (2) Job Performance Aid

K	
KSA	(1) Knowledge, Skill, and Ability/Attitude, (2) Keeping the Skills Alive
KRONOS®	Navy MWR Automated Payroll Time-Keeping System

LMRC	Learning Media Resource Center
LMS	Learning Management System
LN	Local National / Foreign Employee
LQA	Living Quarter Allowances
LSFM	Leadership Skills for Managers Course
LWOP	Leave Without Pay



\mathbf{M}

MBO	Management By Objective
MBWA	Management By Walking Around
MC	Major Claimant (see Echelon ll)
MCPON	Master Chief Petty Officer of the Navy
MEO	Most Efficient Organization
MILCON	Military Construction Navy
MIS	Management Information System
MILPERS	Military Personnel
MLM	Mid-Level Management
MM/DD/YY	Format for Month/Day/Year
МО	Month
MOA	Memorandum of Agreement
MOU	Memorandum of Understanding
MRP	Maintenance of Real Property
MSG	Message
MWR	Morale, Welfare, and Recreation

N

N9	FFR Organization Code
NA	(1) Not Applicable (2) A NAF Crafts and Trades (CT) position
NAF	(1) Non-Appropriated Funds (2) Naval Air Facility
NAFCON	Non-appropriated Fund Construction
NAFI	Non-appropriated Funds Instrumentality



NAS	Naval Air Station
NAVBASE	Naval Base
NAVCOMPT	Comptroller of the Navy or Financial Management and Comptroller
NAVEURAFSWA	Navy Region Europe, Africa and Southwest Asia
NAVFAC	Headquarters, Naval Facilities Engineering Command
NAV INST	Navy Instruction
NAVOSH	Navy Occupation Safety and Health Program
NAVPERS	Navy Personnel
NAVSTA/NS	Naval Station
NAVSUP	Naval Supply Systems Command
NB	Naval Base
NBPR	Naval Base Port Readiness (For Training Purposes Only)
NCIS	Naval Criminal Investigative Service (formally NIS)
NETC	Commander Naval Education & Training
NEX	Navy Exchange
NF	NAF Pay Plan Band Employee
NGIS	Navy Gateway Inns & Suites
NIS	(1) Not In Stock, (2) Naval Investigative Service
NL	A NAF Crafts and Trades (CT) position "Leader" (Pay Plan)
NLT	No later than
NMCI	Navy-Marine Corps Intranet
NPC	Navy Personnel Command
NPS	Naval Postgraduate School



NS	NAF Crafts and Trades (CT) position "Supervisor" (Pay Plan)
NSD	Night Shift Differential
NSN	Navy Stock Number
NSPS	National Security Personnel System
NTE	Not To Exceed

0

O&M, N	Operations and Maintenance, Navy (OMN)
O&M	Operations and Maintenance (funds)
OBE	Overcome By Events
OCONUS	Outside the Continental United States including Alaska and Hawaii
OIC	Officer-In-Charge
OICC	Officer-In-Charge of Construction
OJT	On-the-Job-Training
OMB	Office of Management and Budget
OOD	Officer of The Day
OPF	Official Personnel File
OPN	Other Procurement, Navy
OPNAV	Operations Navy
OPM	Office of Personnel Management
OPTAR	Operating Target

p

P & L Profit and Loss	
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PAO	Public Affairs Office
PAR	(1) NAF Personnel Action Report (2) APF Performance Appraisal Review
PD	Position Description, (Job Description)
PDM	Professional Development for Managers (Series)
PGID	Program Identification (CFMS)
PII	Personal Identifying Information
PM	Preventive Maintenance
РО	(1) Purchase Order (2) Petty Officer
POA&M	Plan of Action & Milestones
POC	Point of Contact
POD	Plan of The Day
POM	(1) Petty Officer Mess or (2) Program Objective Memorandum
POV	Privately Owned Vehicle
PPA	Prompt Payment Act
PPO	Preferred Provider Organization
PPV	Public/Private Venture
PS	A NAF position, Patron Services (Pay Plan)
PWC/O	Public Works Center/Officer

Q

QOL	Quality of Life
QPDC	Quarterly Performance Data Call
QSI	Quality Step Increase (for APF employees)



QTR	Quarter
QTY	Quantity

R

K	
RAMCAS	Recreation and Mess Central Accounting System
RAP	Resource Allocation Plan
RC CODE	Responsibility Center (RC) Code
REC	Recreation
REF	Reference
REGS	Regulations
RESFOR	Reserve Force
RET	Retired
RIF	Reduction In Force
RMKS	Resource Management Knowledge System
ROI	Return-On-Investment
ROICC	Resident Officer-I n-Charge of Construction
RPC	Retail Price Change
RPI	Real Property Inventory
RPT	Regular Part Time in NAF Employment Category
RSWC	Remittance Statement With Check
RTV	Recreation Ticket Vehicle

\mathbf{S}

SAP	Systems, Applications, and Products
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SAG	Sub-activity Group
SASI	Standardization, Alignment, Synchronization, Innovation
SBH	Sub-header
SC	Supply Corps
SCD	Service Computation Date
SECDEF	Secretary of Defense
SECNAV	Secretary of the Navy
SF	Standard Form
SIC	Special Interest Code
SII	Special Interest Item
SL	Sick Leave
SME	Subject Matter Expert
SOA	Schedule of Operating Authority
SOFA	Status of Forces Agreement
SOP	Standard Operating Procedures
SSN	Social Security Number
SSO	Support Services Office (CSSO)
STAR	Seamless, Trustworthy, Attentive, Resourceful
STARS	Standard Accounting and Reporting System
SYM	Symbol

\mathbf{T}

TAD	Temporary Additional Duty
TDY	Temporary Duty

TOF	Transfer of Function
TOP	Transfer of Property
T-POP	Target Population
TWMS	Total Workforce Management System

\mathbf{U}

UFM	Uniform Funding Management
	Cinform Funding Management
UIC	Unit Identification Code
UNCLAS	Unclassified
UNSAT	Unsatisfactory
USA	(1) United States of America, (2) United States Army
USAF	United States Air Force
USCG	United States Coast Guard
USMC	United States Marine Corps
USN	United States Navy

\mathbf{V}

VAR	Variance
vILT	Virtual Instructor-Led Training
VO	Virtual Office

W

WG	Wage Grade
WGI	Within Grade Increase
WIIFM	What's In It For Me?



 \mathbf{X}

XO	Executive Officer	
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 \mathbf{Y}

YTD Year-To-Date	
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POSTAL ABBREVIATIONS:

01 AL Alabama
02 AK Alaska
03 AZ Arizona

04 **AR** Arkansas 05 **CA** California 06 **CO** Colorado

07 **CT** Connecticut 08 **DE** Delaware

09 **DC** Washington, DC

10 FL Florida 11 GA Georgia 12 HI Hawaii 13 ID Idaho

14 IL Illinois 15 IN Indiana 16 IA Iowa

17 KS Kansas 18 KY Kentucky 19 LA Louisiana

20 ME Maine 21 MD Maryland

22 MA Massachusetts

23 MI Michigan 24 MN Minnesota 25 MS Mississippi 26 MO Missouri

27 MT Montana

28 **NE** Nebraska 29 **NV** Nevada

30 **NH** New Hampshire

31 **NJ** New Jersey 32 **NM** New Mexico

33 **NY** New York

34 NC North Carolina 35 ND North Dakota

36 **OH** Ohio

37 **OK** Oklahoma

38 OR Oregon

39 PA Pennsylvania

40 RI Rhode Island

41 **SC** South Carolina

42 SD South Dakota

43 **TN** Tennessee

44 TX Texas

45 UT Utah 46 VT Vermont

47 VA Virginia

48 **WA** Washington

49 WV West Virginia

50 WI Wisconsin

51 WY Wyoming

52 **PR** Puerto Rico

53 GU Guam



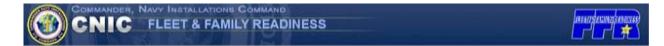
TERMS

A

ACCOUNT	A formalized group of similar transactions identified by number and name.
ACCOUNTING MONTH	Accounting period starting at the beginning of the calendar month and ending after the close of business at the end of the calendar month.
ACCOUNTING YEAR	Twelve months starting on 1 October each year and ending after the close of business the following September 30.
ACCOUNTS PAYABLE (A/P)	The amount the activity owes.
ACCOUNTS RECEIVABLE (A/R)	The amount that is owed the activity.
ACCREDITATION	Process of meting a set of criteria or standards qualifying an organization.
ACCRUAL BASIS ACCOUNTING	Recognizes expenses when incurred, and income when earned, regardless of when the applicable cash is received or paid. Distinguished from the cash basis accounting which recognizes expenses when cash is paid, and income when cash is received.
ACCRUAL JOURNAL VOUCHER (AJV)	A document used to record payables to vendors or wages to employees that will not be paid in the month incurred, but will be paid the following month.
ACRONYM	A word formed from the initial letters of a name or by combining the initial letters of a series of words. EXAM PLES: (1) DAPS – Defense Automated Printing Service (2) LSFM – Leadership Skills for Managers
ACTUALS	Term given to amount of funds generated or expenses in a given time frame.
ACTION LEARNING ASSIGNMENT	A learning activity customized to a learner's specific role, facility or program.



ACTIVITY	 (1) An entity or organization such as Youth, Athletic, Outdoor Rec., etc., which provides morale, welfare, or recreational services to personnel authorized by the Commanding Officer. (2) One of the typical functions provided by an MWR Program. (Bowling Leagues, Intramural Golf, Basketball, Ceramics Classes, Brunch, Dining Room.)
ACTIVITY MANAGER	A military or civilian representative of the Commanding Officer who exercises executive management over a Command Activity, i.e., Club Manager, Recreation Director, etc.
ACTIVITY NUMBER	This is the "Fund Number." The two digit RAMCAS activity identification number (see Chart of Accounts). Each activity (bowling, golf) has its own activity number.
AD HOC	Generally an impromptu meeting set up in response to a particular situation or problem without considering wider issues.
ADMINISTRATIVE WORK WEEK	A period of seven consecutive days that may begin and end any time or on any day consistent with local operational efficiency.
ADVISORY BOARD	Group of authorized patrons appointed to advise the installation commanding officer about an entire FFR program or a specific program element (e.g., youth activities).
ALGORITHM	See Flow Chart
ANNUAL LEAVE	Regular Full Time and Regular Part Time Civil Service employees and full time NAF employees accrue paid time off at various rates.
APPROPRIATED FUNDS (APF)	Monies appropriated by Congress for a specific use, as distinguished from non-appropriated funds which are NOT subject to Congressional appropriation.
ASSESSMENT	An amount charged or obligated to pay.
ASSETS	Anything of value owned by the activity. See fixed assets.
ASYNCHRONOUS LEARNING	Learning events such as online classes, that participants engage in at their own pace.



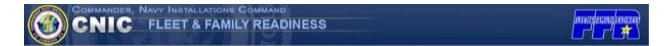
AUDIT	An official examination and verification of accounts and records.
AUTHORI ZED RECEIVING AGENT	Person assigned administrative functions that involve checking the quality, quantity, and condition of the incoming goods followed by their proper storage. (BusinessDictionary.com)

В

BAD DEBT	An amount of money owed the Activity that is uncollectible and written off when approved by the Commanding Officer.
BALANCE SHEET	Lists all activity assets, liability, and net worth account balances as of the end of the month.
BASELINE ASSESSMENT MEMORANDA (BAM)	A BAM is a designated assessment by a resource sponsor to develop baseline assessments for specific areas. It contains an evaluation of the total cost and resources required to achieve or maintain some stated level of capability.
BASIC FACILITY REQUIREMENT, (BFR)	The aggregate facility requirements for ashore activity, listed by category code and quantity, which are necessary to perform its mission. See NAVFAC-INST 11010.45 (series).
BASIC RATE or BASIC RATE OF PAY	The "Scheduled Rate" PLUS any night shift or environmental differential. Annual Leave, Overtime, and Holiday Pay are computed on the BASIC RATE of pay (Scheduled Rate + Differential = Basic Rate)
BASIC WORK DAY	Normally eight hoursNOT to exceed ten (10) hours in any 24 hour period.
BASI C WORK WEEK	The days and hours WITHIN an Administrative Work Week which make up an individual employee's work schedule.
BEHAVIOR	What a person does in response to some internal or external stimulation.
BEHAVIORALLY ANCHORED CHECKLIST	Performance rating system that focuses on observable behaviors as indicators of effective or ineffective performance.
BENCH MARK	Measures current performance of an activity or process against a recognized standard within the industry.



BENEFICIAL OCCUPANCY DATE (BOD)	The date a building or other construction/renovation undertaking is completed and acquired (released) to the government for operational use.
BLANKET PURCHASE ORDER	A purchase order for a product or service to be delivered, upon request, over a specified time period.
BILLETING	Lodging for either officers or enlisted personnel.
BLENDED LEARNING	A series of learning events that engage learners in a combination of virtual sessions, classroom discussion, self-guided activities and action learning assignments.
BOOK VALUE	The figure in accounting records that represents the amount of an asset that has not yet been depreciated.
BOTTOM LINE	A slang term for the final or basic figure or circumstance (refers to the total figure on the "bottom line" of a financial statement.)
BREAK IN SERVICE	A loss of continuous employment service. A break occurs when the employee leaves NAF employment for any purpose except for illness, injury, approved Leave Without Pay, or Active Duty Service participation.
BUDGET AUTHORITY (BA)	The value of the annual new legal authority to incur obligations, i.e., to enter into contracts involving expenditures from the Treasury. Usually provided by appropriations. You can often use the previous year's BA and the priorities of programs as outlined in the POM to estimate the current year's BA.
BUDGET CALL	A formal correspondence from the Headquarters level, which provides detailed instructions regarding budget submission requirements and format.
BUDGET NARRATIVE	A written explanation of the programs planned and supported by the financial portion of a budget.
BUDGET RECORD	A record of authorized expenses and income expressed in financial terms.
BUILT-IN EQUIPMENT	Equipment, which is hard-fastened to a structure or item of real property and cannot be removed without the use of tools or other equipment items.



BUSINESS MANAGER	The person responsible for administering the support functions of a local FFR program, e.g., bookkeeping, personnel, payroll, procurement, budgeting, etc.
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C

CAC CARD	Government issued Common Access identification card required for access to installations, NMCI and the CNIC Gateway
CAPITAL	Property, (equipment, buildings, etc.) cash is also considered capital.
CAPITAL EXPENDITURE/INVESTMENT	Expenditure intended to benefit future periods, in contrast to a regular expenditure, which benefits the current period. The term is generally restricted to expenditures that add fixed-asset units or that has the effect of increasing the capacity, efficiency, span of life, or economy of operation of an existing fixed asset.
CASH	Currency, coins, personal checks and credit card slips.
CATEGORY	A term used to define 1) employee classification, such as regular full time and regular part time, work status within an Administrative Work week, or 2) Congressional classification of MWR programs used for funding authorizations i.e. Cat A, B, or C.
CERTIFICATE OF DISPOSITION	A document that identifies items which are of no value to an activity and are to be disposed of. Includes spoilage and breakage.
CHAIN OF COMMAND	The supervisor (senior) / subordinate (junior) relationship in the organizational structure.
CHANGE FUND	An amount of cash authorized to be available to cashiers for making change and cashing authorized checks.
CHART OF ACCOUNTS	A list and description of accounts, which have been approved for use in the preparation of financial statement. Example: 63-601-10, Intramural Sports Salaries and Wages-General Program Operations (See RAM CAS)
CIVIL SERVICE	The personnel management system of the federal government.
CLAIMANT (ECHELON)	A particular Headquarters level unit to which the Commanding Officer of an individual base or activity is responsible for directing the base or activity functions.



CLASSIFIER	An individual certified through formal training to perform duties involved with classifying Position Descriptions to determine Grade Level.
CLASSI FICATION	The process of classifying an employee position description.
COLLATERAL EQUIPMENT	Equipment assets, which are portable, not hard-fastened to a structure or other equipment item/system and can be readily removed without the use of other equipment.
COMMAND MASTER CHIEF	A senior enlisted Sailor who represents all enlisted personnel for the CO.
COMMANDER, NAVY INSTALLATIONS COMMAND (CNIC)	CNIC is the installation management organization with core responsibility to provide unified program, policy and funding to manage and oversee shore installation support to the fleet. It is the budget submitting office for installation support and the navy POC for installation policy and program execution oversight. Funding for installation support flows from CNO to CNIC, and from CNIC to the regions.
COMMANDING OFFICER, (CO)	Officer assigned overall responsibility for and control of a military unit. For example - a squadron ship or base.
COMMON SUPPORT SERVICES OFFICE (CSSO)	An activity that provides administrative services, such as, accounting and payroll for more than one activity.
COMMUNITY-WIDE ACTIVITY	An activity that is comprised of six or more theme activity elements and is ALSO coordinated with other base departments and/ or community agencies. A community-wide activity can take place on or off-base. (e.g., Winter Ski and Travel Expo, Auto Poker Rally. Ironman/Triathlon/Marathon, Special Olympics, Health and Fitness Fair, etc.)
COMNAVBASE	A flag level officer in charge of numerous naval installations (or the ISI C for numerous naval installations.
COMPETENCY	A standard used to measure against performance.
COMPENSATORY TIME	Ti me off with pay accrued by NF exempt employees on an hour-f or-hour basis for hours worked in excess of 40 hours in an Administrative Workweek if approved in advance by management.
COMPTROLLER	A custodian of government funds.



CONCENTRATION BANK ACCOUNT (CBA)	The central banking facility used by all activities.
CONCESSIONAIRE	An authorized vendor or business person placed under contract to a FFR activity to provide goods and/or services.
CONSIGNMENT	Items such as bingo prizes or amusement park tickets that are in the custody of, but are not owned by the Activity.
CONTINUOUS SERVICE	For Retirement Plan purposes, the years and months of continuous employment as an NAF employee without a break in service.
CONTRACT	A legally binding instrument between two or more parties setting forth terms and responsibilities to which both parties must abide and the exchange of value both or more parties receive.
CONTROL NUMBERS	Planning limits provided by a major claimant or a local comptroller to a subordinate activity or department, providing an estimate of the next year's resources.
COST CENTER	An NAF financial and operating entity equivalent to a department within an "FFR Program" or "FFR Activity" such as Program, Rentals, Resale, G&A, etc.
COST CENTER GROUP	A group of related or similar Cost Centers or an overall Cost Center. (E.g., all Golf Programs in a region or all departments of a single Golf Program within a region.)
COST PRICE	The wholesale price of an item (including freight charges).
COURSE OBJECTIVES/LEARNING EVENT OBJECTIVES	The desired student behavior following a course of instruction, what the student should be able to do after a learning event.
CRAFTS AND TRADES (CT)	Designation for those NAF positions engaged in Crafts & Trades occupations such as cook, waitress, etc. Sub-designated as NA, NL & NS.
CRITERIA	An established standard measurement.



D

DAILY ACTIVITY REPORT (DAR)	A form used to record sales transaction activity within a department.
DAILY ACTIVITY REPORT SUMMARY (DARS)	A form summarizing a group of Daily Activity Reports.
DECISION TABLE	A provided situational problem/solution chart which aids the decision making process.
DEFENSE READINESS REPORTING SYSTEM - NAVY	A near real-time web-based tool used to assist Navy Commanders in performing readiness assessments and decision support for Mission Essential Task capability-based readiness reporting. The reporting system addresses the readiness level of any Navy unit, in order that decisions can be made to deploy units in a timely manner based on accurate information. This is not only used in crisis management but as well in normal planning.
DEMOGRAPHICS	A description of where people live, who they are, how much they earn, etc. (census - type information) used to support marketing efforts.
DEPARTMENT	(1) That part of an activity for which accounts are kept separately, such as the bar department of a club, or the athletic department of Recreation Services.(2) A command Level Unit, i.e., The MWR Department
DEPARTMENT OF DEFENSE	The federal department created in 1947 responsible for safeguarding national security of the United States.
DEPRECIATION	Fixed-asset value loss due to aging or total expenditure.
DESIGN PHASE	The time period before separate construction contract award on Design/Bid/Build contracts or after award on Design/Build contracts during which a project design is completed but usually before construction begins. (Note: Fast track exception where design is computed after ground is broken.
DESK REFERENCE	Any resource handbook or guide used as an aid in performance on the job, or for informational purposes.

DETAIL	Assignment to a task that is in addition to or different from the tasks indicated in an employee's Position Description and for which NO additional payment is made.
DETAIL LEDGER	A computer printout prepared in SAP which shows for all accounts, their beginning balances, all debit and credit entries, and their ending balances for an accounting month.
DIRECTED ACTIVITY	An activity that is led or coordinated by a professional, the program manager, or a trained staff member that may require props, audio-visual equipment, decorations, gimmicks, etc., but not to the extent of a Theme Activity. (e.g., TV game shows like "Barracks Feud", a Travelogue and slide show, "Couch Potato Olympics", etc.)
DRAFT	A first or preliminary form of writing, subject to review.

E

EARLY RETIREMENT	An option for a retirement plan participant to retire early.
ECHELON II (MAJOR CLAIMANT)	A major organizational division within the Navy that is above Command Level and is based on location or function. Also the person who heads it up.
eLEARNING	Learning event that occurs completely in the virtual Environment.
ELIGIBLE GUEST	Term used to describe groups of patrons such as DOD retirees, family members and certain others authorized to use FFR facilities.
EMPLOYMENT CATEGORY	See Category.
EQUIPMENT	Tangible property (other than land or buildings) of more or less durable nature which is useful in carrying on the operations of a business. E.g., devices, machines, tools, and vehicles. (BusinessDictionary.com)
EQUIVALENT STEP INCREASE	An increase in an employee's pay equal to or greater than a regular step increase.

EVENT	A special, one-time or irregularly, recurring activity provided by an MWR program such as Octoberfest, Mother's Day Buffet, Super Days Carnival, Labor Day Golf Tournament, Easter Egg Hunt, 50's Sock Hop, etc.
EVIDENCE OF INSURABILITY	Approval by the insurance company that allows an employee to join or modify the life, medical, or disability plan(s) after their initial 31 day enrollment period. (A form of late enrollment.)
EXCESS PROPERTY	For real estate, it is property declared to be excess to the Navy and which is subsequently turned over to GSA for disposal. For personal/plant property, it is property, which may be turned in to DRMO for disposal (APF or NAF) or sold at auction (NAF property only).
EXECUTIVE OFFICER (XO)	Second in command to the Commanding Officer.
EXEMPT EMPLOYEE	Not subject to Fair Labor Standards Act regarding minimum wage or overtime provisions.
EXPENSE	The cost of doing business. A financial obligation (liability).
EXTENSION	Number of units (x) unit cost = extension.

\mathbf{F}

FACILITIES PLANNING DOCUMENT	Part of the Naval Facilities Engineering Command Shore Facilities Planning System (SFPS) contains condition, age, size, usage and other information about each building or facility.
FACILITIES REVIEW BOARD	Local base board, normally chaired by the Executive Officer (XO), that determines Facility assignments and priorities for spending MRP dollars.
FACILITY	The building or other physical structure or improvement to real estate from which a program entity accomplishes its daily operations and provides its activities, programs, events, products, and/or services. (e.g., the bowling center, gym, pool, golf course, recreation center, theater, club, snack bar, child care center, etc.)



FACILITY CONSTRUCTION	The work necessary to erect, install or assemble a new facility; or the addition, extension, alteration, conversion, or replacement of a facility; or the relocation of a facility. A conversion is a major structural revision of a facility which changes its functional purpose resulting in a change to its current 3-digit basis category code.
FACILITY REPAIR/RENOVATION	The work necessary to return a building or other facility to such a condition that it may be effectively used for its designated purpose and may include reconstruction, overhaul or replacement of its parts. The work may include correction of seismic or life safety deficiencies, installation of fire protection or removal of asbestos. It does not include work necessary for a change in purpose or mission or to prepare for future construction.
FACTOR EVALUATION SYSTEM (FES)	A format of nine factors used to describe an employee's Major Duties. Required Job/Position Description Format for NAF/APF employees.
FACILITATOR	One who leads a learning event to stimulate discussion and insure learning objectives addressed.
FAIR LABOR STANDARDS ACT (FLSA)	The law that involves the Federal Minimum Wage Standards and regulations for the payment of overtime to NON-EXEMPT employees.
FICA TAX	Social Security Tax. The Federal Insurance Contribution Act, which provides funds from which Social Security benefits are paid.
FILLER ACTIVITY	Usually a simplistic activity that is planned and led by a trained employee or volunteer staff member. This activity is NOT as extensively programmed/planned as a directed activity. A filler activity can be either active or passive. (e.g., video movies, story-hour, free-throw shooting contest, card or table games, etc.)
FIRST 8 HOURS	A term used for time-keeping purposes. Refers to scheduled work hours, (including meal break if any) that a NAF employee works.

FISCAL YEAR (FY)	Twelve continuous calendar months used to accumulate and report income, expenses, and net profit or loss. The U.S. Government's fiscal year begins 1 October and ends the following 30 September.
FLEET & FAMILY READINESS (FFR) (N9)	The organization within CNIC to provide quality of life services to the Fleet, Fighter and Family.
FIXED ASSET	(Synonymous with "Non-expendable Property) - Property that is subject to depreciation. There are nine categories of fixed assets: computer equipment, vehicles, furniture, fixtures and equipment (FF&E), buildings and facilities; buildings and facilities improvements; FFR centrally funded vehicles; FF& E; buildings and facilities; and buildings and facilities improvements. Common denominators: A unit acquisition cost of at least \$2,500, and a useful life of two or more years. Whenever a fund acquires a fixed asset, it is recorded on a Property and Depreciation (P&D) Record (NAVCOMPT 742). An automated/computer report can replace the 742 provided it contains all of the required information. P& D Records serve as a record of both ownership and depreciation taken on assets.
FLEXIBLE EMPLOYEE	Employment Category. Those who work in either continuing or temporary position is scheduled or unscheduled basis, up to 40 hours per week.
FLOW CHART	A chart or diagram used as an aid to binary(YES/NO) decision making. (ALGORITHM).
FORMAT	A program structure allowing for the expansion of a current, successful activity/event into a new and different activity/event.
FUND	A fiscal entity such as MWR, CBQ, or Civilian Fund.
FUND CUSTODIAN	Person responsible for money in a designated fund, (i.e., Person designated to obligate non-appropriated funds, sign checks, etc.)
COMMANDER, NAVY INSTALLATIONS CNIC FLEET & FAMI	LY READINESS

G

GATEWAY	The CNIC Intranet used for sharing information and documents pertinent to managing CNIC
GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)	A term used by a majority of businesses, and adopted by the American Institute of Certified Public Accountants, which means an accounting procedures contrary of GAAP is unacceptable.
GENERAL & ADMINISTRATIVE (G&A)	Non-Income producing positions or elements within the administrative unit of a NAF Activity.
GENERAL JOURNAL VOUCHER (GJV)	An accounting document which is used when an accounting transaction cannot be recorded on any other document.
GENERAL LEDGER	The accounts which classify, in accordance with GAAP, an activity's assets, liabilities, net worth, income and expenses.
GRATUITY	See Service Charge.
GENERAL SCHEDULE (GS)	The U.S. government federal appropriated fund employee grade structure. (Pay Plan)

H

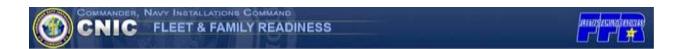
HAND WRITE	The manual processing of a payroll check or invoice payment check.
HEALTH MAINTENANCE ORGANIZATION (HMO)	A regional health care delivery system that actually provides the medical care. The participant must live in the HMO area and go to the HMO Physician or Facility. A set amount is contributed each pay period, and the participant pays little or nothing for the actual medical services. Services and costs differ for each HMO.
HOLIDAY PAY	The scheduled or basic rate of pay as applicable, that an employee is paid when eligible to take a holiday off in a pay status.
HOLIDAY PREMIUM PAY	TWICE the amount of scheduled or basic pay as applicable, that an employee is paid when eligible and who works on a holiday.



HOST ACTIVITY	An activity that provides facilities and services to another activity. A host activity may provide services itself, or use contractors and/or supporting activities to provide services. (See definition #1 under "Activity")
HUMAN PERFORMANCE TECHNOLOGY (HPT)	Systematic approach to improving individual and organizational performance.

I

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IMMEDIATE SUPERIOR IN COMMAND (ISIC)	Next higher level of command from the base Commanding Officer. Sometimes base CO, ISIC, and Echelon II (Major Claimant) are the same.
IMPREST BANK ACCOUNT	A bank account that is established for a special purpose.
INCOME	Monies received - (or to be received) as a result of doing business.
INDIVIDUAL EARNINGS RECORD	The form used to record an employee's accumulation of pay during an accounting period.
INDOCTRINATE	To instruct as to established policies and procedures.
INDIVIDUAL AUGMENTEE	A service member assigned to a unit for the purpose of filling in, or augmenting members of that unit.
INFORMAL LEARNING	Learning that occurs outside the formal classroom.
INSTALLATION	See Command
INSTRUCTION	Activities to engage learners in thinking beyond the specifics of what is taught in a training session.
INTERNATIONAL BALANCE OF PAYMENTS (IBOP)	Tracking of the inflow and outflow of currency outside the United States.
INVENTORY	Merchandise or supplies stocked by an activity for future resale or use.
INVOICE	A bill received by the buyer from the seller specifying merchandise shipped, prices, and terms of sale.



iPAY	Centralized payroll system and virtual site to monitor employee pay check information
iSHORE	The merger of command and emergent networks within CNIC to inculcate a culture of innovation, seeking and implementing quantum improvements across the organization.
ISOLATED POSITION	A NAF work position which does NOT include a meal break due to the inconvenience or unfeasibility of providing a relief during a normal meal break period. (Employee is permitted to eat on duty.)

J

JOB ORDER	See Work Request.
JOB PERFORMANCE GUIDE/JOB AID	A device, book, chart, or other reference which facilitates the job performance by reducing the amount of information the human performer must recall or retain to successfully carry out a task; offers a possible alternative to training rather than the development of instruction. Also see Desk Reference.
JOINT TRAVEL REGULATIONS (JTR)	The Official Publication that contains the regulations for government employee travel and transportation.

\mathbf{L}

LEAVE OF ABSENCE	Leave Without Pay (LWOP)
LEAVE JOURNAL	A record of the amount of leave time (in hours) that an individual employee has accrued and taken.
LEAVE WITHOUT PAY (LWOP)	A program whereby an employee is permitted to be absent from work in a non-pay status for a specified period of time, while retaining employment and seniority rights. Leave without pay may be granted only in anticipation that the employee will return to work at the same NAFI after the specified LWOP period.
LEARNING MANAGEMENT SYSTEM	Software application used to administer, track, report, and register for employee training.
LIABILITY	An amount that is owed by an activity.

LOCAL NATIONAL (LN)/FOREIGN EMPLOYEE	A non-U.S. Citizen employed overseas by an activity in his or her own country.
LOCAL POLICY	Policies or procedures established at, and for an individual Command or Installation.
LOGO	A diagram or symbol used to graphically display unit identity.
LONGSHORE & HARBOR WORKER'S COMPENSATION ACT	The law that covers NAF employees for Workers Compensation. Workers Compensation covers work related accidents, illness or death. It covers both the cost of medical treatment and salary replacement for the time lost on the job.
LONG TERM DISABILITY (LTD)	A plan providing income in the event a participant is unable to work due to a non-work related accident illness, or pregnancy.
LOSS	A negative difference between income and expense.

\mathbf{M}

MAJOR CLAIMANT	A major organizational division within the Navy based on location or function. Also the person who heads it up.
MARK UP or MARK DOWN	An increase or decrease in the selling price of an item.
MASTER PLAN	Activity planning document for laying out history of development, mission and facilities and trying them into a land use plan for the future. It includes a Capital Improvement Plan (CI P) which lays out the requirements for new replacement or renovation facilities.
MEMORANDUM of AGREEMENT (MOA)	An MOA is a memorandum that defines general or conditional agreement between two or more parties— what one party does depends on what the other party does (e.g., one party agrees to provide support if the other party provides the materials.)
MEMORANDUM of UNDERSTANDING (MOU)	An MOU is a memorandum that defines general areas of understanding between two or more parties, explaining what each party plans to do; however, what each party does is not dependent on what the other party does (e.g., does not require reimbursement or other support from receiver.)
MENTOR	Trained employee to lead interns through a prescribed internship to develop potential FFR employees.

MESSAGE TRAFFIC	The receipt or transmittal of Defense Message System messages.
MILCON	Military Construction
MINOR PROPERTY	Items costing between \$1,000.00 and \$2,499.99 that are not consumed in normal use and are durable and lasting. They are not considered a supply and do not qualify as a fixed asset. (RAMCAS FY09 page C-116)
MORALE, WELFARE and RECREATI ON	Activities located on military installations or on property controlled (by lease or other means) by a Military Department or furnished (M WR) by a DOD contractor, which provide for the comfort, pleasure, contentment, mental and physical improvement of authorized DOD personnel by providing recreational and free-time programs, self-development programs, resale merchandise and services, or general welfare.

N

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NAVY GATEWAY INNS AND SUITES	On base lodging for temporary duty personnel and space available lodging for eligible guests.
NET	Amount after any applicable deductions.
NET WORTH	The difference between total assets and total liabilities. Same as equity.
NF	Pay Plan for pay band employees.
NIGHT SHIFT DIFFERENTIAL (NSD)	The percentage of scheduled rate of pay added when the majority of whole working hours fall within either the 1500-2400 or 2300-0800 time zones. (N F- 1800-0600) all NAF employees.
NINE-S MODEL	Strategy, Structure, Style, \$Financial, Strategic Communication, Skills, Staff, Systems and Shared Values
NON-APPROPRIATED FUNDS (NAF)	Funds received by a FFR Activity for the sale of goods and/or services.

NON-APPROPRIATED FUND INSTRUMENTALITY (NAFI)	One of six NAF Components within DOD, with its own payroll, financial statement, and RAMCAS Accounting Number.
NON-CASH TRANSACTION	A financial event, not involving the exchange or transfer of cash, which is recorded in the general ledger. Examples are credit purchases and sales, write-off of uncollectible accounts receivable, transfer of prepaid supplies to expense, and the depreciation of fixed assets.
NON-EXEMPT EMPLOYEE	Subject to Fair Labor Standards Act regarding minimum wage and overtime provisions.
NORMAL RETIREMENT AGE	For Retirement Plan purposes, the date an employee may retire with no early retirement reduction in the retirement annuity amount.
NON-OVERTIME HOURS	Applicable to craft and trade employees: Those hours of work not in excess of eight hours in any one-day. For N F employees: their hours of work NOT in excess of 40 hours in any administrative workweek.

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OCCASIONAL AND IRREGULAR	A time commitment or work period NOT anticipated in the work schedule planning, which occurs on an "Occasional" or "Irregular" basis and is not part of an activity's regularly scheduled or planned operations.
OFFICER IN CHARGE OF CONSTRUCTION (OICC)	Uniformed officer, often locally based, with responsibility for facilities construction oversight within their sphere of cognizance.
OMBUDSMAN	A spouse of an active-duty member of a command who has been officially appointed by the commanding officer to serve as the liaison between the command and the command families and to provide information and referral sources as needed.
OPEN ENROLLMENT	The month of November. During this month ELIGI BLE employees may join the HEALTH, HMO, and/or BASIC LIFE INSURANCE Plans or switch between HEALTH and HMO Plans. Eligible dependents may also be added.
OPEN ORDERS	Requests for items not yet delivered by vendors.

OPERATING STATEMENT	A summary of the income and expenses of an activity over a given period.
OPERATING TARGET (OPTAR)	An administrative rather than a legal limitation on expenditures provided to an afloat unit or department ashore.
OVERSEAS ACTIVITY	An activity (NAFI) which is not located in CONUS.
OVERTIME	(1) Hours worked by a CT employee in excess of 8 hours per day.(2) Hours worked in excess of 40 hours per administrative workweek for NF employees.
OVERTIME PAY	150% of the Scheduled Rate of pay or Basic Rate if applicable.

P

PAR	An inventory control whereby a fixed quantity of an item must be kept on hand to support daily operations. Or a Personnel Action Report.
PAYBAND	Range of pay available within the NAF employment grade.
PAYROLL JOURNAL	A payroll document that identifies employees by name, gross wages, deductions, and net wages.
PER DIEM	The amount allowed each day for food and lodging while in a travel status. (TAD/TDY)
PERFORMANCE	The behavior and accomplishment of a person including actions and the result of actions.
PERFORMANCE EVALUATION	The evaluation of work as to quality and quantity. An annual or periodic report of employee performance.
PETTY CASH FUND	An amount of cash available in an activity for small-authorized cash transaction such as refunds and mi nor purchases.
PETTY CASH FUND CUSTODIAN	The activity (NAFI) employee who is appointed to be responsible for the petty cash fund.
PETTY OFFICER (PO)	Any of the USN/USCG enlisted members between and including pay grades E4 through E6.

PLAN	The term use in the NAF accounting system (AIMS) equivalent to budget.
POST	(1) (Verb) Write an entry for record keeping purposes.(2) (Verb) Affix to a bulletin board.
POST CONSTRUCTION WARRANTY	The period, typically one year after the completion and acceptance of a construction project during which the contractor is obligated to correct any defects at no added cost.
PREPAID EXPENSE	Supplies and expenses purchased which benefit a future accounting month.
PREPAID INCOME	Customer money received by an activity which will not be earned until the activity (NA FI) delivers the ordered goods and/or services to the patron; unearned income.
PREVAILING RATE	Current hourly wage, wage grade, or hourly rate.
PROCUREMENT WARRANT	A certification authorizing an individual to obligate specified levels of non-appropriated funds and to enter into, administer, and terminate contracts.
PRODUCTS	Typically, anything that the FFR department sells and/or makes and provides during its daily operations, activities, programs or events.
PROFIT	The resultant sum when income exceeds expenses.
PROGRAM	 (1) (Noun) Major parts of an MWR Organization such as: Sports, Child Development, Officer's Club, Youth, Navy Gateway Inns and Suites, Galleys, etc. (2) (Verb) The systematic process of creating, planning and executing recreational activities, events for a given target
	audience.
PROGRAM MANAGER	Generally an office or individual authorized to administer technical direction and coordinate administrative and managerial controls over an MWR group or category.
PROGRAM OBJECTIVES MEMORANDUM (POM)	The output document of the programming phase in the Planning, Programming, and Budgeting system. POM reflects dollar amounts for each major DON program approved by SECNAV.



PUNCH LIST	A list of deficiencies, assembled as a result of a project walk- through at or near the time of acceptance, which delineates the contractor's remaining work to be done before the final payment.
PURCHASE ORDER (PO)	A document authorizing a vendor to deliver described merchandise at a specific price. Upon acceptance by a vendor a purchase order becomes a contract.

Q

QUALITY STEP INCREASE (QSI)	An increase in pay awarded to an individual employee for work performance that significantly exceeds normal expectations over a sustained period of time. Given in the form of Regular within Grade Step Increase WITHOUT being counted as an EQUIVALENT STEP INCREASE. Not applicable to NAF pay band employees.
QUARTERLY PERFORMANCE DATA CALL (QPDC)	The process used to record the quarterly performance checks/surveys and results of the Fleet and Family Readiness services the naval base provides, such as MWR, Bachelor and Family Housing, Child and Youth Programs, etc.

R

RECLAMA	To argue, disagree, dispute, or appeal as in, "reclama the recent budget reduction."
RECONCILIATION	The identification of items necessary to bring the balances of two or more related accounts, statements, or amounts into agreement.
RECKONING PERIOD	A period of time to compensate for unsatisfactory behavior. Completion of a Reckoning Period removes the imposed disciplinary action.
RECREATION SERVICES OFFICER (military) or DIRECTOR (civilian)	A military manager, for military recreational activities, appointed by written authority to function as a special staff officer to the Commanding Officer/Commander to advise on the organization and conduct of recreation activities and to assist in the execution and supervision of these activities and facilities.

REGION	The alignment of Navy installations, often geographically, reporting to a single management and administrative layer that provides guidance on the deli very of base operating support (BOS) functions such as MWR, Housing, Port Operations, etc.
REGULAR FULL TIME	Employment category hired for continuing positions with a regularly scheduled workweek of 35 to 40 hours per week.
REGULAR PART TIME	Employment category hired for continuing positions with a minimum regularly scheduled workweek of 20 hours but less than 35 hours per week.
REGULARLY SCHEDULED	Assignment to tours of duty scheduled in advance to cover periods not less than one administrative workweek. Requires written notification to employees initially and whenever a schedule change is made.
REMITTANCE STATEMENT WITH CHECK (RSWC)	A combined accounting form and check used to obtain money from the concentration bank account.
REQUEST FOR PROPOSAL (RFP)	Document used in sealed-bid procurement procedures through which a purchaser advises the potential suppliers of (1) statement and scope of work, (2) specifications, (3) schedules or timelines, (4) contract type, (5) data requirements, (6) terms and conditions, (7) description of goods and/or services to be procured, (8) general criteria used in evaluation procedure, (9) special contractual requirements, (10) technical goals, (11) instructions for preparation of technical, management, and/or cost proposals. RFPs are publicly advertised and suppliers respond with a detailed proposal, not with only a price quotation. They provide for negotiations after sealed proposals are opened, and the award of contract may not necessarily go to the lowest bidder. See also invitation to bid (ITB), request for tenders, and request for quotations. (BusinessDictionary.com)
REQUISITION	A written request from one activity or department thereof, to another for specified articles or services.
RESALE MERCHANDISE	Items that are stocked by an activity for the purpose of being sold.

RESIDENT OFFICER IN CHARGE OF CONSTRUCTION (ROICC)	NAVFAC EFD/EFA local office in charge of construction execution and oversight.
RETAIL PRICE	The selling price of an item.
RETAIL PRICE CHANGE (RPC)	A document to identify increase or decrease selling prices.
RETENTION REGISTER	A form for recording employee retention status when processing a reduction in force action which involves more than one employee.
RETURN ON INVESTMENT (ROI)	Amount of revenue that will be generated in a specified period above the amortized acquisition and opening costs.
REVENUE	Funds received or earned from the sale of articles and/or services i.e. income, sales.

\mathbf{S}

SCHEDULED RATE, or SCHEDULED RATE of PAY	(1) Hourly - the hourly rate of pay for hourly wage employees (2) Salaried - the annual salary divided by 2087 annual salary divided by 2087 for salaried employees.
SELF-HELP/PROGRAM	A program using Sailors and/or civilians, not normally employed in the maintenance of real property area, to do facilities works to improve quality of life at a material only cost.
SELF-SUFFICIENCY	Income/revenue divided by expenses x100. 100% self sufficiency is break-even. 80% self sufficient means 80% of your expenses is covered by income/revenue.
SERVICE	An act of providing assistance, information, aid, or goods to a patron. For example, providing rental bowling shoes, serving dinner, making reservations, answering questions, solving patron problems, completing registrations, making change, etc.
SERVICE CHARGE	An amount automatically added to a patron's bill, which is distributed by management.

SERVICE COMPUTATION DATE (SCD)	The initial date of hire minus prior creditable service as a Regular NAF employee.
SERVICES: PERSONAL SERVICES CONTRACT	A contract that, by its express terms or as administered, makes the contractor personnel appear, in effect, a Government employee (FAR 37.101) (not authorized)
SERVICES: NONPERSONAL SERVICES CONTRACT	A contract under which the personnel rendering the services are not subject, either by the contract's terms or by the manner of its administration, to the supervision and control usually prevailing in relationships between the Government and its employees. (FAR 37.101)
SEVERANCE PAY	A lump sum payment for ELIGIBLE regular employees designed to provide terminated employees with a financial cushion to help them deal with the INITIAL hardships and strains of joblessness.
SHORE ACTIVITY	A Shore Activity is a Navy command that is shore-based and not deployable. Shore activities usually play a supporting role to the operational fleet mission. BOS services are provided primarily from Base shore activities.
SICK LEAVE	Regular Full Time/Regular Part Time employee time off with pay, accrued in 6-minute increments at the rate of 5% of hours worked.
SIGNATURE CARD	A form of banking institutions providing a sample signature of authorized check signer for comparison to protect against forgery.
SITE APPROVAL	Approval to use a site for facility construction, normally given by the Engineering Field Division/Activity, but sometimes delegated to the Commanding Officer. It requires that the land use proposed complies with the land use plan shown in the base's approved Master Plan.
SOCIAL SECURITY DISABILITY	A benefit for individuals whose disability is expected to last at least 12 months or to result in an earlier death.
SPECIAL EARLY RETIREMENT	A retirement for a participant whose employment is INVOLUNTARILY terminated prior to the normal retirement date who has completed 25 years of continuous service.

SPECIAL ENTERTAINMENT	Live entertainment such as in-house talent or "no talent" shows, dinner theater, and comedy nights to DoD touring shows, battles of the bands and commercial rock concerts.
SPECIAL INTEREST GROUP/CLUB	These are "groups" of patrons who share a common interest such as backpacking, chess, skeet/trap shooting, archery, computers, etc. A special interest group/club is usually comprised of six or more individuals who need some support from MWR. Typically, the group is "loosely" organized; that is, they pay no dues and have no by-laws or elected officers.
SPECIAL INTEREST ITEM (SII)	Claimancy or higher level authority limitations on the spending and movement of resources in or out of the budgeted program for uses other than programmed.
SPECIAL PROJECT	Appropriated Funded (APF) construction projects less \$500,000, or repair project less than \$5,000,000, or a combination thereof are funded by an Echelon II command.
SPLIT SHIFT	More than one work period in an established 24-hour workday period.
STANDARDS OF CONDUCT	A listing of activities prohibited to government employees by law. Each government employee must acknowledge the Standards Of Conduct Provisions by signature when hired and annually thereafter.
STAR SERVICE	Customer service learning initiative including Creating Stellar Customer Relations (CSCR), Coaching for Extraordinary Service (CfES) and other learning events designed to provide employees with the skills to exceed customer expectations and deliver positive memorable customer experiences.
STATEMENT OF WORK (SOW)	Detailed description of the specific services or tasks a contractor is required to perform under a contract. (BusinessDictionary.com)
STATUS OF FORCES AGREEMENT (SOFA)	OCONUS State Department agreements that have the status of law and supersede other existing regulation. Agreements between the State Department of the United States and the government of a foreign host nation overseas.
STEP	A standardized pay position within a pay GRADE. (i.e. there are 5 STEPS in each GRADE for AS & PS employee positions.)

STOCK RECORD CARD (SRC)	A document used to keep track of items located in the Central Storerooms or Warehouses.
STORE FRONT (SF)	A SF is a forward deployed component of the Regional Service Provider for a defined sub-area. A SF targets essentially all resources at direct service delivery with mini mal overhead functions. Example: FISC Yokosuka and PWC Yokosuka have SFs at up to five bases in the Commander Naval Forces, Japan (CNFJ) Region that deliver varying levels of supply and public works support respectively for eligible customers in the Region.
SUBSIDIARY RECORDS	Local records, which provide detailed information about amounts recorded in Financial Reports. Also, ledger and files which contain the detail of transactions recorded in the general ledger; and which must be periodically reconciled to the general ledger accounts.
SUFFERED AND PERMITTED	A non-exempt NA F employee performing work in excess of 8-hours per day, or 40-hours per week with or without supervisor knowledge or permission.
SUNDAY PREMIUM PAY	25% of Basic Rate of Pay (Scheduled Rate plus Differential) added when ANY PART of a regularly scheduled 40-hour workweek falls on Sunday.
SUPPLIES	General purpose, consumable items which commonly have a shorter life span in use than equipment and machines, and which are stocked for recurring use. (BusinessDictionary.com)
SUSPENSE ACCOUNT	A holding account used by RAMCAS to balance accounting source documents, which are not recordable as submitted by the activity.

\mathbf{T}

TENANT COMMAND	A command on a given installation that has its own separate chain-of-command.
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THEME ACTIVITY	An activity that is focused on a central idea or concept, such as the holidays, an occurrence, an era, or an area of widely accepted, common interest. Theme activities should always contain at least six of the following elements:
	• Activities
	• Refreshments
	• Decorations/props
	Live entertainment
	Audio/visual a ids
	• Costumes
	• Lighting
	• Prizes
	• Music (canned, for atmosphere)
	• Gimmicks (e.g., giveaways, mystery or special guests, special effects, animals, etc.)
	Theme activities include events like a Winter Beach Bash, Valentine's Day Singles Party, Nifty-Fifties Party, Gone With the Wind Gala, Blue Grass Days Festival, etc.
TICKLER FILE	A file system (or data system) that serves as reminder and is arranged/organized to bring matters to timely attention.
TIP	Monies received directly by an employee from a patron for services rendered.
TIP ALLOCATION	A dollar figure, calculated for each Directly Tipped Employee, to ensure minimum wage reporting requirements, IAW PUBLIC LAW 97-248.
TIP OFFSET	The amount of money by which an employer, in meeting the minimum wage standards, may reduce a "tipped employee's" wage in consideration of the receipt of tips.
TOTAL WORKFORCE	Contains Navy records for military (active and reserve), civilian (appropriated and non appropriated fund), and when entered by local authority, contractor personnel records. Records come from the authoritative databases for the Navy.
TRAINING	Activities focused to engage employees in delivering consistent results without variation but with greater efficiency



TRANSPER OF TRAINING	A management process that engages a manager before, during and after a learner attends a learning event to facilitate greater business based outcomes and measurable performance
	improvement.

U

UNEARNED INCOME	Customer money received by an activity which will not be realized until the accounting period in which the activity (NAFI) delivers the ordered goods and/or services to the patron. Sometimes referred to as prepaid income.
UNIT ALLOCATION FUNDS	Non-appropriated funds set-aside for recreational use by a military unit. The amount is based on the number of active duty personnel assigned to an individual unit.
UNSCHEDULED INTERMITTENT	An "On-Call" employee.

V

VARIANCE	The difference between expected and actual outcome.
VESTED	The length of service necessary to receive retirement plan annuity, of the company matching 401K.
VIRTUAL INSTRUCTOR- LED TRAINING	Synchronous online learning led by a facilitator including discussions, videos, breakout sessions, polls, and lectures.
VOLUNTEER	A person who voluntarily agrees to assist in a task, project, or an event without monetary compensation.

\mathbf{W}

WAGE GRADE	A Civil Service classification for hourly wage employees; APF competitive appointment
WEB 2.0	Collaboration and information sharing properties of the Internet and the World Wide Web.
WHOLESALE PRICE	A supplier (or vendor) prices for supplies and merchandise without retail mark up.
WITHIN GRADE INCREASE (WGI)	A standardized pay raise within a NAF Crafts and Trades (CT) employee's appointed GRADE LEVEL, based upon satisfactory performance during a specified waiting period.



WITHHOLDING TAX	Federal, state, and foreign government income tax deducted from an individual's pay by the activity.
WORKER'S COMPENSATION	Department of Labor program which compensates employees for injuries in the course of employment.
WORKING CAPITAL	Excess of current assets over current liabilities less restricted cash.
WORK REQUEST	A request issued to Public Works to accomplish maintenance, repair, or minor construct.

Y

YEAR-TO-DATE	The sum of all entries of a type beginning at the start of the Financial Year (FY) (October 1) or the Calendar Year (CY) (January 1) and running until the close of the accounting period.